	Your results compared to PEERS Your results compared to COHORT ► Areas of strength in GREEN Areas of concern in RED												Within campus differences sm (.1) med. (.3) lrg. (.5)								
	mean	overall	tenured	pre-ten	ntt	full	assoc	men	women	white	foc	asian	urm	ten vs pre-ten	ten vs ntt	full vs assoc	men vs women	white vs foc	white vs asian	white vs urm	2009
Nature of Work: Research	3.01	4	4	4	4	4	4	4	♦ ▶	4	♦ ▶	4	♦ ▶	tenured		assoc	men				N/A
Nature of Work: Service	3.14	4	◄►	$\blacktriangleleft \triangleright$	4	4	4	4	<₽	◆ ▶	4	4	4	tenured	tenured	assoc	men			urm	N/A
Nature of Work: Teaching	3.56	1	4	\triangleleft	4	1	4	1	◄►	1	4	1	4	tenured	tenured	assoc	men	foc	asian	urm	N/A
Facilities and Work Resources	3.28	4	◄▶	◆ ▶	4	4	4	4	4	4	4	◆ ▶	4	tenured	tenured	assoc	men	foc	asian	urm	N/A
Personal and Family Policies	2.86	1	4	1	1	4	4	1	◄ ▶	1	4	4	1		tenured	assoc	men			urm	N/A
Health and Retirement Benefits	3.32	<▶	<▶	◄▶	⋖ ▶	⋖⊳	⋖ ▶	4	tenured	tenured	assoc	men	foc	asian	urm	N/A					
Interdisciplinary Work	2.58	4	4	4	4	1	4	4	4	◄ ▶	♦ ▶	♦ ▶	◆ ▶	tenured	tenured	assoc	men			urm	N/A
Collaboration	3.45	⋖ ▶	⋖ ▶	<₽	◆ ►	⋖ ▶	4	4	⋖ ▶	4	⋖ ▶	⋖ ▶	⋖ ▶	tenured	ntt	assoc					N/A
Mentoring	3.02	♦ ▶	◄ ▶	4	4	♦ ▶	4	4	4	\triangleleft	⋖⊳	\triangleleft	♦ ▶	tenured	tenured	assoc	men		white	urm	N/A
Tenure Policies	3.58	⋖⊳	N/A	⋖▶	N/A	N/A	N/A	⋖ ▶	4	◄ ▶	⋖ ▶	⋖ ▶	N/A	N/A	N/A	N/A	men	white	white	N/A	N/A
Tenure Expectations: Clarity	3.59	4	N/A	4	N/A	N/A	N/A	4	4	◆ ▶	4	4	N/A	N/A	N/A	N/A	men	white	white	N/A	N/A
Promotion to Full	3.47	◆ ▶	⋖ ▶	N/A	N/A	⋖⊳	4	◄ ▶	4	◆ ▶	4	4	♦ ▶	N/A	N/A	assoc	women	foc	asian	urm	N/A
Leadership: Senior	2.16	1	4	4	1	4	4	1	4	1	4	1	4	tenured	tenured	full	men	white	white	white	N/A
Leadership: Divisional	2.37	4	4	4	4	4	4	4	<₽	4	4	4	4	tenured	tenured	full	men	foc		urm	N/A
Leadership: Departmental	3.72	♦ ▶	⋖ ▶	4	4	4	4	4	4	4	4	4	◆ ▶	tenured	tenured	assoc		foc	asian	urm	N/A
Leadership: Faculty	3.25	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	⊲⊳	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	pre-ten	ntt	assoc	women		white	urm	N/A
Governance: Trust	2.53		\triangleleft				\triangleleft							tenured	tenured		men	white	white	urm	N/A
Governance: Shared sense of purpose	2.40	\triangleleft	\triangleleft	⊲▶	\triangleleft	tenured	tenured	full	men		white	urm	N/A								
Governance: Understanding the issue at hand	2.39		\triangleleft				\triangleleft				\triangleleft		<▶	tenured	tenured		men	white	white	urm	N/A
Governance: Adaptability	2.32	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	tenured	tenured		men	white	white	urm	N/A
Governance: Productivity	2.55													tenured	tenured		men	white	white	urm	N/A
Departmental Collegiality	3.66	4	4	⋖ ▶	⋖ ▶	⋖⊳	4	4	4	4	4	4	4	tenured	tenured	assoc		foc	asian	urm	N/A
Departmental Engagement	3.49	4	◄ ▶	4	4	4	4	4	⋖ ▶	◄ ▶	4	4	4	tenured	ntt	assoc			white	urm	N/A
Departmental Quality	3.42	4	4	4	⋖▶	◄ ▶	4	4	4	4	◄ ▶	◄ ▶	◄ ▶	tenured		assoc					N/A
Appreciation and Recognition	3.00	4	4	4	4	4	4	4	4▶	1	4	4	4	tenured	tenured	assoc	men	foc	asian		N/A